

United States Marine Corps



Urgent Needs Process (UNP) ***Expeditionary Support Operations***

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Urgent Needs Process (UNP)

Criteria & Validation

- **Definition:**

- “An urgent need is an exceptional request from a Navy or Marine Corps component commander for an additional warfighting capability critically needed by operating forces conducting combat or contingency operations.”
- “Failure to deliver the capability requested is likely to result in the inability of units to accomplish their missions or increases the probability of casualties and loss of life.”

- **Validation.** MROC DM 03-2010:

- “DC CD&I shall validate that all U-UNS requests meet the established U-UNS criteria prior to MROC consideration”

- **References:**

- MCO 3900.17, “The Marine Corps Urgent Needs Process (UNP) and the Urgent Universal Needs Statement (UUNS),” 17 Oct 08
- SECNAVINST 5000.2E Ch 1.8.1 “DON Urgent Needs Process (UNP)” 1 Sep 11
- DODD 5000.71 “Rapid Fulfillment of Combatant Commander Urgent Operational Needs” 24 Aug 12

“In a Timeframe Acceptable to Operating Force Commanders”



Distinct Deliberate & Urgent Processes

~~Different Problems Need Different Tools at Different Times~~

Deliberate: Good & Cheap

Marine Corps
Enterprise
Integration
Plan

Requirement
(JCIDS)

Resourcing
(PPBES)

Acquisition
(DOD 5000)

Programmed Solutions !

Integration
Division

Time

- Single, comprehensive solution strategy
- By DC CD&I
- For MROC

Acquisition
(DOD 5000)

Resourcing
(PPBES)

Requirement
(JCIDS)

Interim Solutions !

Urgent: Fast

U-UNS

UNP	MCFDS
Bottom-Up	Top-Down
Proven Needs	Projected Needs
In Parallel	In Series
Schedule	Cost & Performance
Accepts Risk	Avoids Risk
OCO Possible	Baseline Primarily
Interim Solutions	Enduring Solutions

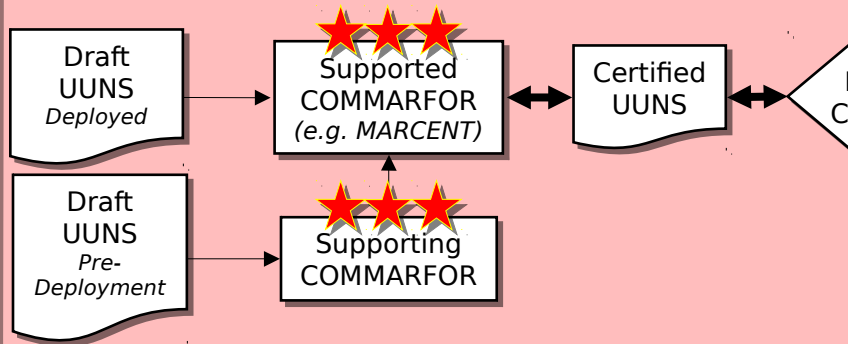
We Advocate Combined-Arms Combat Development



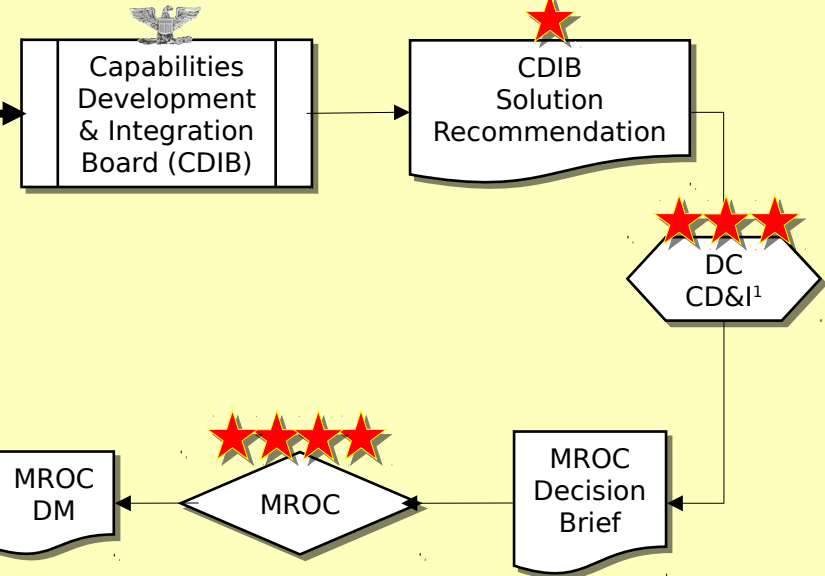
UNP Overview

Rapid Requirements + Resourcing + Acquisition

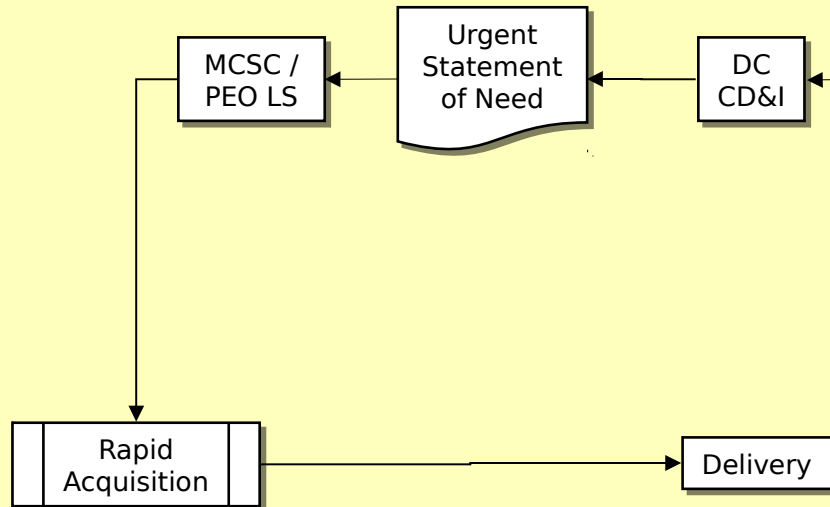
UNP 1.0 Urgent Need Identification & Certification



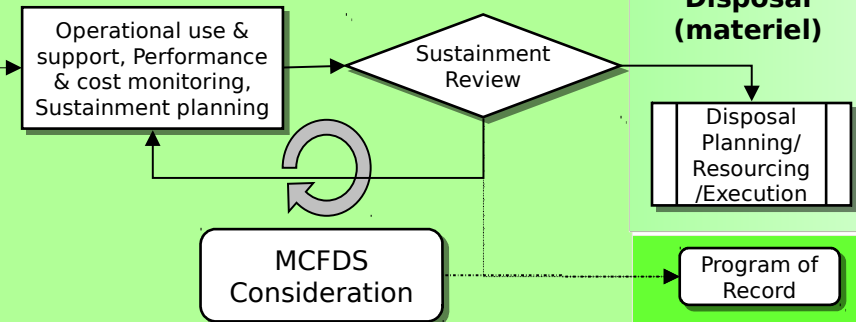
UNP 2.0: Solution Development



UNP 3.0: Solution Execution



UNP 4.0: Operations & Support



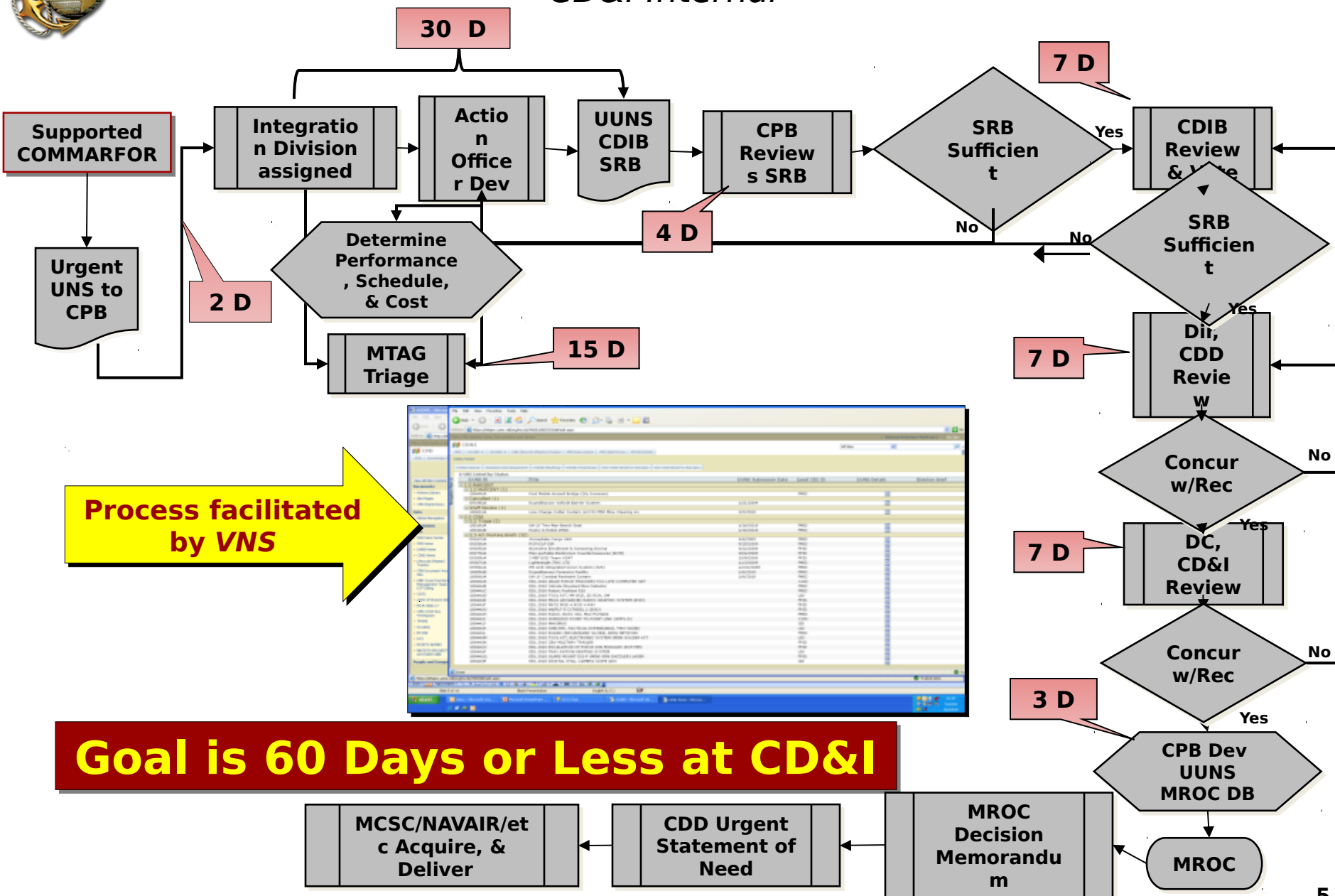
¹ Decision authority for Quantity Increases to MROC-approved U-UNSSs.

Not One Process, 800 Times
800 Processes, One Time Each.



Urgent Needs Process

CD&I Internal

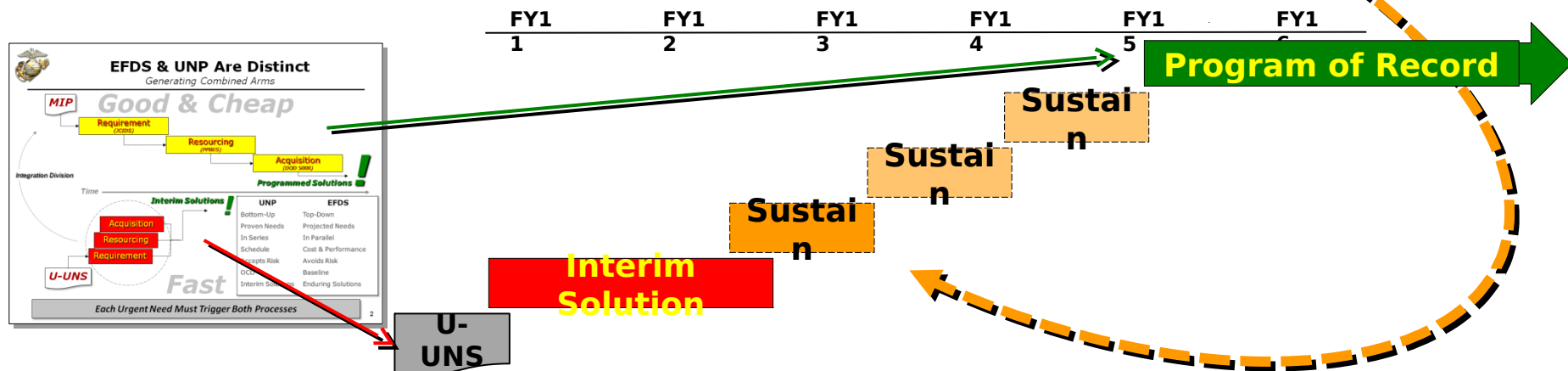
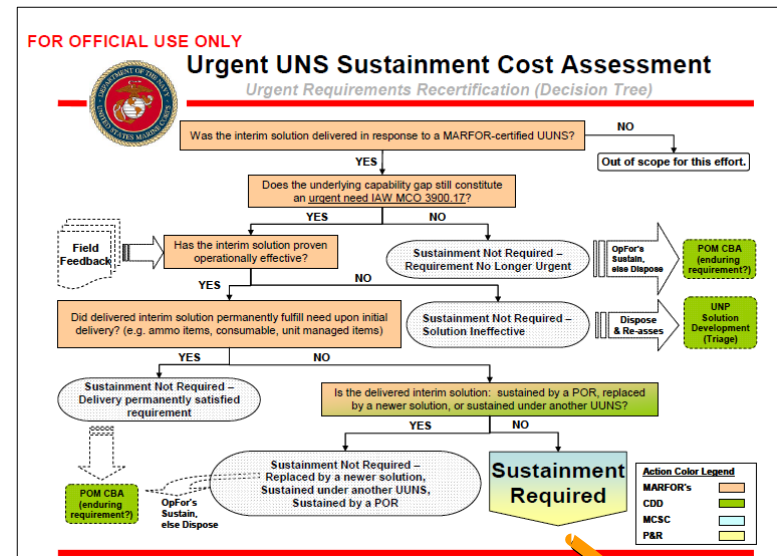




Sustain

Identifying & Plugging Gaps Through The FYDP

- **Urgent Needs:** 2 years + batch “Sustainment Scrub” to MROC
- **JUONs:** 2 years + unique “T2” decision via UNP.
- **Leakers:** Run selectively through UNP
- **Current:** Approx. 65 of 600 recommended for sustainment



The Interim Solution MAY NOT BE the Best Solution to an Enduring Need



DoD “Quick Reaction Capabilities” (QRCs)

Enduring Organizations for Urgent Needs

Per DODD 5000.71 dtd 24 Aug 14: QRC organizations will endure & include:

- **Warfighter Senior Integration Group (W-SIG)**

- A forum, not a standing organization.
- Co-chaired by USD ATL (Mr. Kendall) and DJ-3, includes USDs, representatives of Services and Agencies to “bring senior leader focus to critical warfighter support activities.”
- Meets every 3-4 weeks, has been focused on rapid development of new capabilities ISO USFOR-A, likely will extend support to all GCCs.

- **Joint Rapid Acquisition Cell (JRAC)**

- (Mr. Hunter) in cooperation with J-8 “ensures that requirements are rapidly assessed, validated, tasked to Services and Agencies for immediate action, and tracked through delivery and sustainment of capabilities.
- Staff of 10 and Base funding w/in OUSD AT&L, and serves as Secretariat for W-SIG.

- **Joint IED Defeat Organization (JIEDDO)**

- “Will evolve into an “integrated joint organization that enables tactical responsiveness and anticipatory acquisition...”
- “to prepare for and react to battlefield surprise in counter- terrorism, counter-insurgency, and other related mission areas to include counter-IED.”
- JIEDDO’s HQ will scale from ~3,000 staff to 975 by FY16, ~ 500 by FY17 through FYDP, and be primarily Base-funded.
- Significant deployment of additional capabilities IRT contingencies will depend on future OCO.

Adapting Forces In Contact
Intersecting w/ CD&I’s Urgent Needs Process



Joint & USMC “Urgent Operational Needs Processes”

Operational View

